



# **Successful Proposal Submission:**

# Practical Advices and Experience from Participating in Projects

### **Dr. Dimitrios Tzovaras**

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## Center for Research & Technology Hellas (CERTH)

**Founded in 2000** and is one of the leading R&D centers in Greece Includes five (5) institutes:

- Chemical Process & Energy Resources Institute (CPERI)
- Information Technologies Institute (ITI)
- Hellenic Institute of Transport (HIT)
- Institute of Applied Bioscience (INAB)
- Institute of Bio-Economy and Agri-Technology (iBO)
- >800 employees
- >1500 research projects
- >1500 international partners

### Annual financing ~ € 25M:

- 25% industrial research contracts
- 60% research projects
- 15% government institutional funding





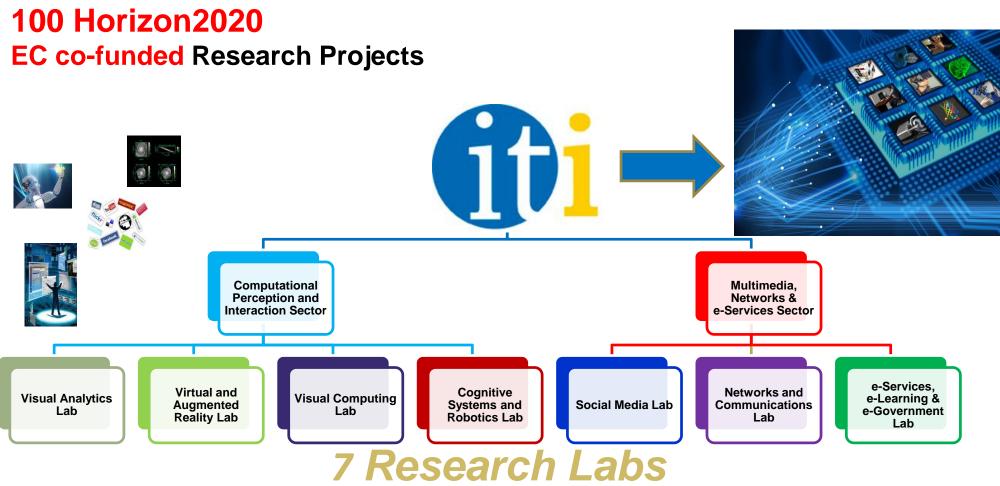


Listed among **TOP-20 E.U. institutions** with the highest participation in competitive research grants



## **CERTH/ITI Addressing Major Challenges ...**

CERTH/ITI is currently running...





## **CERTH/ITI Experience in Energy Efficiency projects**



Adapt4EE - Occupant Aware, Intelligent and Adaptive Enterprises

Call: FP7 ICT STREP, Duration: 11/2011 - 10/2014

Role: Project Coordinator



INERTIA - Integrating Active, Flexible and Responsive Tertiary Prosumers into a Smart Distribution Grid

Call: FP7 ICT STREP, Duration: 10/2012 - 9/2015

Role: Project Coordinator



**GreenSoul - Eco-aware Persuasive Networked Data Devices for User Engagement in Energy Efficiency** 

Call: H2020-EE-2015-2-RIA, Duration: 4/2016 - 3/2019



enCOMPASS - Collaborative Recommendations, Visualisation and Adaptive Control for Personalised Energy Saving

Call: **H2020-EE-2016-7-IA**, Duration: **11/2016 - 10/2019** 



## **CERTH/ITI Experience in Energy Efficiency projects**



InteGRIDy - Integrated Smart GRID Cross-Functional Solutions for Optimized Synergetic Energy Distribution, Utilization Storage Technologies

Call: H2020-LCE-02-2016-IA, Duration: 01/2017 - 12/2020



### SMILE - Smart IsLand Energy systems

Call: H2020-LCE-2-2016-RIA, Duration: 05/2017 - 04/2021



Plug-N-Harvest - PLUG-N-play passive and active multi-modal energy HARVESTing systems, circular economy by design, with high replicability for Self-sufficient Districts Near-Zero Buildings

Call: H2020-EEB-07-2017-IA, Duration: 09/2017 - 11/2021

**Role: Project Coordinator** 



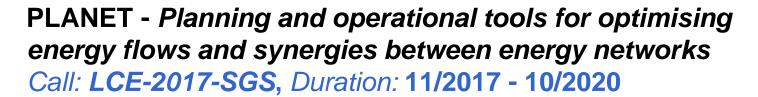
IRIS - Integrated and Replicable Solutions for Co-Creation in Sustainable Cities

Call: **H2020-SCC-01-2017-IA**, Duration: **10/2017 - 09/2022** 



## **CERTH/ITI Experience in Energy Efficiency projects**







eDREAM - Enabling new Demand REsponse Advanced, Market oriented and secure technologies, solutions and business models

Call: H2020-LCE-01-2017-RIA, Duration: 01/2018 - 12/2020



# SIT4Energy - Smart IT for Energy Efficiency and Integrated Demand Management

Call: Greek-German Call, Duration: 03/2018 - 02/2021

**Role: Project Coordinator** 



DELTA - Future tamper-proof Demand rEsponse framework through seLf-configured, self-opTimized and collAborative virtual distributed energy nodes

Call: H2020-LCE-01-2017-RIA, Duration: 04/2018 - 03/2021

**Role: Project Coordinator** 



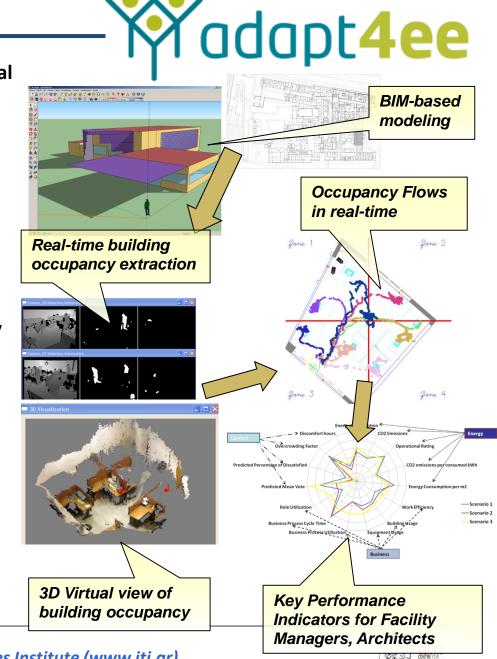
## Adapt4EE at a Glance

Adapt4EE aims at augmenting the contemporary architectural envelope by incorporating business and occupancy related information to the early construction products.

Provides a holistic approach to the **design** and **evaluation** of the **energy performance** of construction products at an **early stage** and prior to their realization

The group develops technologies to support Energy Efficiency in Buildings:

- Occupancy modeling, extraction and human tracking in building spaces
- Visual Analytics technologies for enriched Building Performance Simulation analysis
- Building occupancy simulation
- Building energy performance simulation

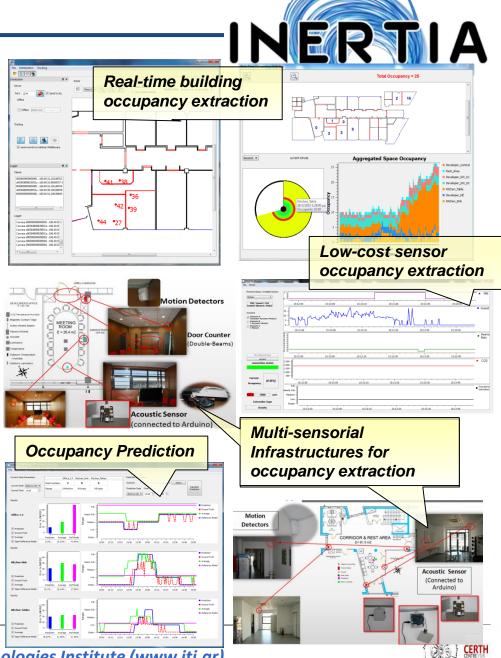


## **INERTIA** at a Glance

Demand Side Management Framework using load flexibility **«smaller» consumers** (buildings) & energy **distributed generation** (Distributed PV/Wind Generators)

The group develops technologies to support Smart Buildings Energy Efficiency Management based on realtime context and Occupants' comfort:

- Multi-sensorial occupancy extraction utilizing data fusion techniques from low-cost sensors & depthimage cameras in building spaces
- Occupancy modelling and prediction based on realtime context
- Building performance simulation
- Integrated building management system



## **GreenSoul at a Glance**

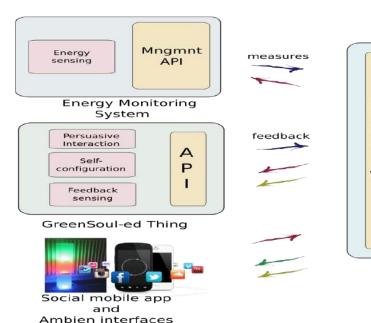
**GreenSoul** aims to reduce energy misuse in public spaces, by **convincing users to change their behavior** towards sustainability, through network data devices.

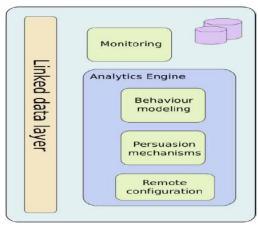
### Its main focus is to:

- Develop a novel socio-economic model
- Persuade users to increase their energy-awareness
- **Embed intelligence** into the networked (GreenSoul-ed) devices
- Change user energy-related behavior

The group develops technologies to support Energy Savings in Buildings:

- Occupancy and socio-economic modelling of the occupants in public use buildings
- GreenSoul-ed lighting devices towards energy saving
- Decision Support System for extracting the optimal operational status of a building







Execution data

Configuration

Monitorina

## enCOMPASS at a Glance

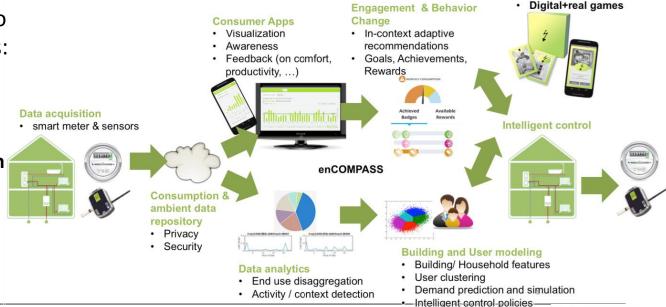


**enCOMPASS** will implement and validate an integrated socio-technical approach **to behavioral change** for energy saving:

- Design innovative user-friendly digital tools
- making energy data consumption available and understandable
- empowering users to collaborate to achieve energy savings
- manage users' energy needs in energy efficient, cost-effective and comfort-preserving ways

The group develops technologies to support Energy Savings in Buildings:

- Building occupancy and comfort levels inference based on energy consumption in building spaces
- Energy consumption disaggregation technologies
- Activity detection algorithms



# inteGRIDy at a Glance

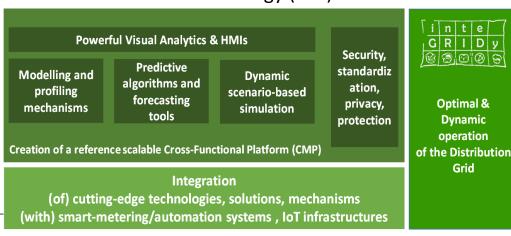


### inteGRIDy aims:

- to integrate cutting-edge technologies, solutions & mechanisms
- in a **scalable Cross-Functional Platform** of replicable solutions
- to **connect** existing energy networks with diverse stakeholders with enhanced observability of **generation/consumption profile**<sup>Predictive Algorithms</sup>

### which will facilitate:

- the **optimal** and **dynamic** operation of the Distribution Grid,
- fostering grid stability and coordinating Distributed Energy Resources (DERs), Virtual Power Plants (VPPs) and collaborative **Storage schemes**
- within a continuously **increased** share of Renewable Energy (RES)





Grid



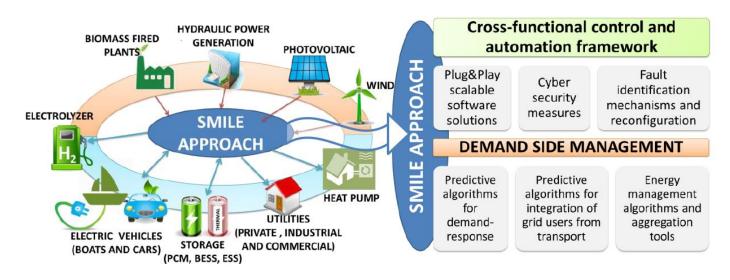
### **SMILE at a Glance**



SMILE aims to develop a stable and secure system for grid demand side management integrating battery technology, power to heat, power to fuel, pumped hydro, EVs, electricity stored on board of boats.

### Its main focus is to:

- Design and develop a cross-functional control and automation framework
- Integrate technological solutions for grid smartness improvement
- Implement predictive algorithms enabling effective DR and smart integration of transport
- Implement Energy Management algorithms and aggregation tools
- Demonstrate Phase Change Material (PCM) thermal, storage and electrochemical energy storage systems
- Develop a multi-criteria decision tool for ranking of solutions
- Develop Business Models and Investment Plans





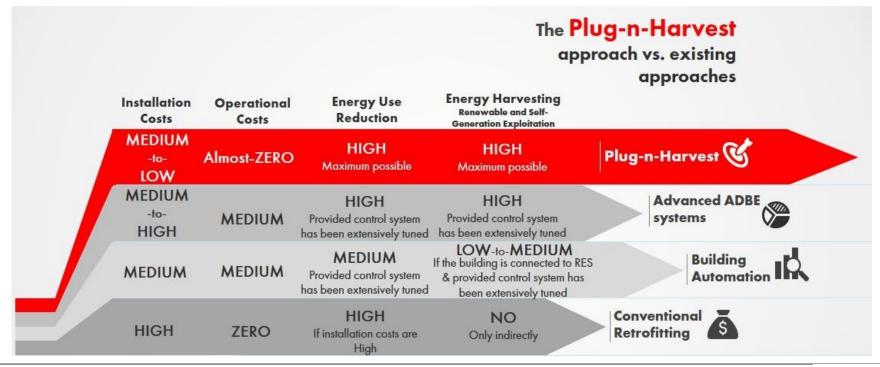
## Plug-N-Harvest at a Glance



**PLUG-N-HARVEST** aims to design, develop, demonstrate and exploit a new *modular*, *plug-n-play* concept/product for **Adaptable/Dynamic Building Envelopes (ADBE)** - deployable to both residential and non-residential buildings

### PLUG-N-HARVEST will provide:

- high energy use reductions
- high energy harvesting from RES
- medium-to-low installation costs
- almost-zero operational costs





### IRIS at a Glance



IRIS Smart Cities project aims to demonstrate **Innovative Smart Cities Solutions** in 3 Lighthouse cities (Utrecht-NL, Göteborg-SE and Nice-FR) and 4 Follower cities -> deliver **energy, mobility** and **ICT** services that are **cheaper**, better **accessible**, **reliable**, and that contribute to a better and more **sustainable urban quality of life**.

**5 interdependent Transition Tracks:** enabling transition towards **reduced energy demand** and **increased shares of renewables** and **e-mobility** in the urban energy and mobility systems:

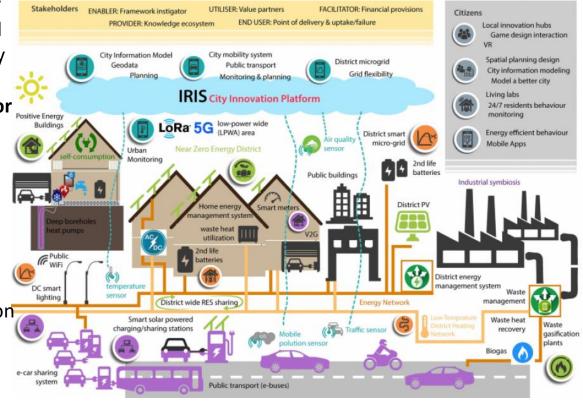
**T.T. #1: Smart renewables and closed-loop energy positive districts:** savings at building / district level (e.g. PV/ biomass district heating, near zero energy housing retrofit)

T.T. #2: Smart Energy Management and Storage for Grid Flexibility: Smart energy management/renewable energy storage (e.g. self-consumption, grid flexibility, V2G storage).

**T.T. #3: Smart e-Mobility:** EVs & e-car sharing systems in the urban mobility system offering (e.g. zero-emission mobility, V2G charging stations)

**T.T. #4: City Innovation Platform:** Cutting edge information technology & data framework based on open standards / APIs

**T.T. #5: Citizen engagement and Co-Creation**: Inclusive services for citizens (save energy, shift energy consumption, use electric vehicles etc.)





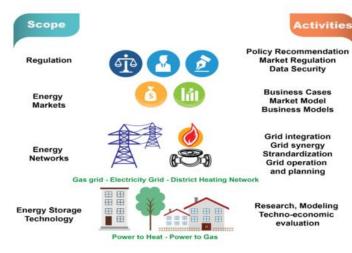
### **PLANET** at a Glance

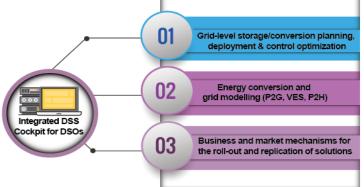
PLANET aims to design and develop a holistic **Decision Support System** for grid operational planning and management in order to explore, identify, evaluate and quantitatively assess optimal strategies to **deploy**, **integrate** and **operate conversion/storage systems on the distribution grid** of several energy carriers within boundary constraints of real deployments outlined in the **future energy system** scenarios.



- Common Information Model definition
- Communication Middleware development & configuration
- Integrated DSS and Monitoring/Orchestration Cockpit (IDOC)
- District-level storage/conversion management & coordination engine for grid stabilization
- Simulation Model Generator & configuration of simulation suite
- System validation and impact assessment







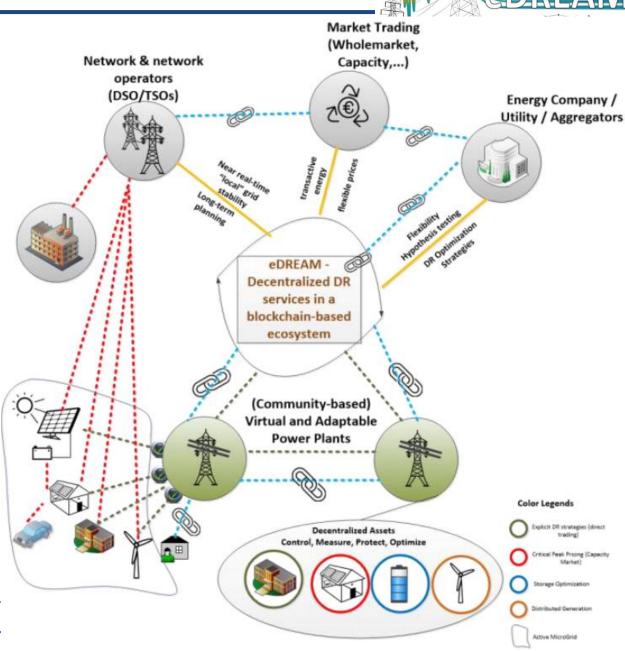


### eDREAM at a Glance

eDREAM aims to the transfiguration of traditional market approaches and smart grid operations into novel decentralized and community-driven energy systems fully exploring local capacities, constraints and Virtual Power Plants-oriented optimization in terms of local and secure grid nodes stabilization.

### eDREAM will conduct pioneer research at:

- closed-loop DR environment
- novel blockchain based NRT distributed ledger for notifying the DSOs about the effective amount of service delivered
- novel big data clustering and segmentation techniques
- new techniques for assessing DR capabilities
- a multi-scale and interactive
   visualization platform based on graph
   analytics
- innovative business models



### **DELTA** at a Glance

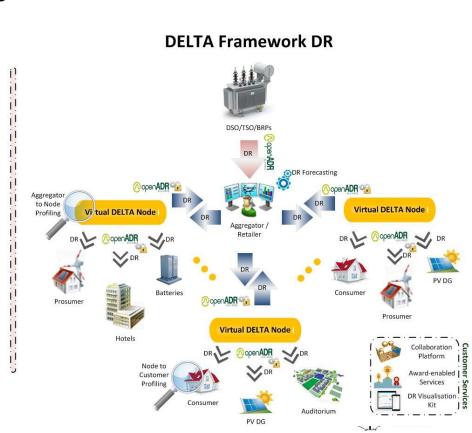


**DELTA** proposes a demand-response management platform that **distributes parts of the Aggregator's intelligence** into lower layers of its architecture, in order to establish a more easily manageable and computationally efficient DR solution.

### Main technologies are:

- A fully autonomous architectural design
- A social collaboration platform and personalized UIs
- Novel multi-agent
  based, self-learning
  algorithms to enable
  aggregation,
  segmentation and
  coordination of several
  diverse clusters,
  consisting of supply and
  demand assets.
- Novel block-chain methods and authentication mechanisms





# H2020 Proposal Preparation Planning



**Good Practices** 



## **H2020 Priorities**

# Horizon 2020: Three priorities Excellent

Industrial Societal challenges

science



## What is new in 2017-2019 Calls

- Increased support to cross-cutting activities
- Consolidation and strengthening of the **SME instrument**
- Fewer and broader topics, with higher budget per topic and overall
- Reinforcement of international cooperation
- More precision, focus and clarity in the topic descriptions (notably the expected impacts)...while keeping up an open and non-prescriptive approach



# **H2020** requirements

 At least Every Word in the Scope is IMPORTANT! <u>Emphasize in every</u> <u>Word...</u>



#### HORIZON 2020 - WORK PROGRAMME 2014-2015

LEIT - Information and Communication Technologies

### Scope:

- Application driven core photonic technology developments for a new generation of photonic devices (including components, modules and sub-systems). Focus is on the following topics:
  - Optical communication for data centres: Low-cost, energy-efficient photonic devices supporting radically new system and network architectures driven by the emergence of exa-scale cloud datacentres. Actions should focus on optical inter- and intra-data centre transmission, switching and interconnects speeds and Pb/s network throughput.

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# **H2020** requirements

### The <u>Expected Impact</u> is also a good starting point!

### Expected impact:

#### a. Research & Innovation Actions

- Improved business opportunities and value creation in Europe by reinforced cooperation along the value chain.
- Secured and reinforced industrial technology leadership and substantially increased market presence in high-bitrate optical communications for data centres and in laserbased manufacturing of high-quality products.
- At least 10-factor reduction of power consumption and cost in communication technologies for (exa-scale) data centres.
- Significant productivity increase and substantial leverage effects to many industries using laser-based manufacturing.
- Measurable productivity increase in the manufacturing of complex PICs and sustained break-through innovations in new photonic products fabricated in Europe.



# Project planning – first steps

### Develop project idea

- ✓ Define objectives
- ✓ Strategic planning
- ✓ Select suitable type of project/funding scheme

### **Select partners**

- ✓ Detailed project outline
- ✓ Resource planning
- ✓ "Brain-storming"- meetings
- ✓ Lobbying (?)



# Project planning – first steps

### Ask yourself:

- ... is the idea innovative?
- ... call published?
- ... deadline?
- ... do I know all formal requirements?
- ... do I meet all formal requirements?
- ... composition of consortium in line with requirements?
- ... is my budget calculation in line with the funding limit?
- ... laboratory/office properly equipped for planned work?
- ... (bio)ethical limitations?
- ... all resources available to implement the project?
- ... keywords?
- •



# **Indicative Time Schedule**

1st stage Preparation Phase Core Group Discussions	Aim of the project, research question, identification of the Core group, Distribution of work to the core group, potential partners  (Science, Management and Editors!!)	At least 3-4 months before deadline
2 <sup>nd</sup> stage Preparation of first draft of Proposal (Objective, Workplan)	Proposal writing  (inputs from partners – WP leaders and coordinator!)	At least 3 months before Deadline
3rd stage  Close the partnership/  Preparation of first draft of  Proposal	First proposal draft  (summarised by lead scientist and support service: science, impact, implementation)	At least 2 months before  Deadline
4 <sup>th</sup> stage Whole group meeting	Final agreement  (aim and research question, WP, timeline, outputs/deliverables, budget, etc.)	1-2 months before deadline
5 <sup>th</sup> stage  Full proposal completion	Final Proposal writing (including editing, proof reading and external review)  (Lead scientist, Support service, External experts)	Last month



- **EC Recommendations**: Start early, a good proposal needs time and evolution. Keep partners active during the whole proposal preparation procedure.
- Set up a winning proposal preparation team
- One or maximum two editors of the main document
- Organise telcos with key contributors
- Read background documents (refer to text from those documents in the Motivation/Positioning of the Project and Impact Sessions)
- Identify key partners in the specific Call
- Do not reinvent the wheel: Check what has been funded in the area in FP6, FP7 and in the first H2020 Calls
- Key!!! Do not start proposal set up before you convince yourself and at least one more key participant in the project that the idea is innovative!



- **Excellence:** your chance for your selling points. Make choices, focus, have a clear direction, remove unnecessary elements, innovate. Win by explaining, not by hiding information.
- **First 10 pages** of the proposal → Crucial for the success!!!
- **Objectives**: Be ambitious, be concise, focus, do not forget evaluation/testing, do not forget the business aspect.
- Relevance to the Call: Very important! Needs thorough thinking
- Progress beyond SoA → Highlight it!
- List of references 

  Up to date!



 Impact: Be ambitious. Quantify, plan activities to monitor your performance. Keep links to your actual workplan.

### Impact: Beyond State of the Art and time to market!

- Focus on impact identified in the WorkProgramme: Link text from the background documents with text from your objectives.
- Do not forget, societal/economic impact, Impact on SMEs.
- Show the complementarity and European added value of the consortium
- List of indicative products! Swot Analysis also Important
- List of targeted events!
- Business Plan!
- IPR issues!





- Implementation: Invest time into your work plan this is the opportunity to convince evaluators that you can materialise your vision. Invest time into your resource planning, bottom-up.
- Use your lobbying skills to identify which is the optimal funding that the proposal should target (depending on the call it could range from the minimum to the maximum or the average of the indicative figures provided by the EC)
- Be as realistic as possible with cost calculations
- Justify, justify 

  personnel involvement, equipment, travel costs, other costs
- Workpan: Do not exaggerate!!! It is not realistic to assign 36 PMs per partner for a specific 1-year task
- WorkPackage descriptions should be very carefully written to summarize the work to be done but not repeat what is written in other sections



## Thank you for your attention!

### **Dr. Dimitrios Tzovaras**

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